

High Level City Review/Decision Groupings	Groups involved	Roles within each group	Inputs	Outputs	Decision Making role(s)/mechanisms	Dependencies
Transportation Infrastructure- Interchange vs. Intersection	Transportation – 6 groups	Senior Planner Subdivision Services (Shawn)	Land Use (as per existing land use)	Recommendation to TLT re: interchange/intersection	Council final decision making body for Land Use and Disposition	Approval by CPC?
	Network Planning Solutions	Planner 2 Subdivision Services (Kim)	Terms of reference for analysis (Kerensa)	Intersection footprint	Recommendation from TLT (interchange v intersection decision)	Municipal Reserve disposition decision
	Transit	Senior Planner PI (Jules)	Design Standards (CPAG)	<u>Partial Outputs:</u>		Subdivision/future subdivision
	Roads	Senior Planner Policy (Brian Green)	Property boundaries/land swap/right of way	Future curb line->plan of survey for land exchange->Disposition of reserve	JUCC**determination of MR impact based on interchange	Transit facility
	Operations	Chief Development Planner (Mark)	Road widening requirement if intersection->JUCC disposition re: reserve	Configuration of transportation infrastructure – traffic control		JUCC
	TI	Lead Planner (Fiona)		Fully scoped TIA leading to Approved TIA		
	TDS	CPAG Transportation Generalist		Developer obligations		
	Transportation Leadership Team (TLT)	Marty Richardson	<u>Transaction:</u>	City obligations	<u>Post Application:</u>	
	Land Use Planning & Policy	TDS Senior Specialist (Kerensa)	Negotiation process:	Hospital involvement	CPAG makes recommendation on Land Use, Disposition, Outline Plan and DP	
	- Established Community Planning	CPAG Urban Development Generalist – Dino Di Tosto	- Valuation	Identified/agreement/infrastructure bylaw	CPAG recommendation goes to CPC ->CPC is decision maker for Outline plan and DP	
	- Citywide Planning & Design	CPAG Parks Generalist – Sara Hbeichi	- Proposal	Development Agreement		
	JUCC	CPAG Parks Coordinator – Keath Parker	JUCC approval of disposition of reserve (minutes)	Parking strategy – guide DP approvals over build out		
	Hospital Law	Urban Development Coordinator - Ed Lem	Disposition of reserve requirement (public hearing process)			
	Applicant – Architect (Ziedler and) Transportation Consultant (D A Watt)	Sarah Quayle – Corporate Properties, Coordinator Real Estate Operations				
	Corporate Properties	Denise Jakal – Law, Planning Lawyer	Plan of survey (incl. road right of way, consolidation etc)	Agreed intersection/interchange included in overall site master plan, outline plan, land use and development permit		
	CPAG	Vivian Barr – Senior Planning Tech				
	Parks	JUCC – Scott Lockwood (chair)				
	Development Building Approvals	Project Manager, Crowchild				
	Fire	Functional Study – Julie	Traffic forecasting (road widening->intersection, # of lanes, intersection requirements)			
	Urban Development – Infrastructure Development section	Project Manager, 16 th Ave	Transit requirements			
	Growth Management Committee	Functional Study – Viola	Pedestrian demand			
		Solutions – Nicole	- Regional			
		Transit Planner – Jen	- MAC			
		Senior Engineering Specialist	- MAC/Foothills campus/University			
		Roads – Rob Talarico	City expenditure (trigger for Growth Mgmt Review – thresholds?)			
		TI Specialist **	- Ped overpass			
		TLT – GM, Directors (Transit, Roads, Planning, TI)	- Interchange			
		Steve Wheeler, Law, Real Estate Lawyer	Servicing alignments			
		Fire – Ivy Campbell*				

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High Level City Review/Decision Groupings	Groups Involved	Roles within each group	Inputs	Outputs	Decision Making role(s)/mechanisms	Dependencies
Transportation Infrastructure – Active Modes (Incl. pedestrian overpass)	Transportation – 6 groups TDS Solutions Transit Network Planning Roads Operations TI	Complete Streets – Joe Olson Hospital – Site Planner AHS – Shelley - EMS Applicant	Garbage collection routing Bylaw requirement for parking MAC relaxation for parking Input re: lane conversion??- traffic forecasting & applicant's proposal to convert the lane South Shag Communities Area Plan CTP MDP Hospital's future master plan - Desire line will inform Foothills Campus master plan involvement Mobility needs Cycling demand/needs Framework for growth and change Mode prioritization Mobility assessment plan EMS access Fire access (CEMA) Transportation Design Workshop JUCC minutes re:MR Western Securities concept plan	Configuration of transportation infrastructure – traffic control Approved TIA Developer obligations City obligations Agreed active mode proposals included in overall site masterplan, outline plan, land use and development permit	CPAG makes recommendation on Land Use, Disposition, Outline Plan and DP CPAG recommendation goes to CPC ->CPC is decision maker for Outline plan and DP	Approval by CPC? Municipal Reserve disposition decision Subdivision/future subdivision Transit facility
		Land Use Planning & Policy - Established Community Planning - Citywide Planning & Design Development Building Approvals Applicant – Architect (Ziedler)	Terms of reference for analysis (Kerensa) Design Standards (CPAG) Transit requirements Pedestrian demand - Regional - NAC - MAC/Foothills campus/University CTP MDP Hospital's future master plan - Desire line will inform Foothills Campus master plan involvement Mobility needs Cycling demand/needs Framework for growth and change			

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High Level City Review/Decision Groupings	Groups Involved	Roles within each group	Inputs	Outputs	Decision Making role(s)/mechanisms	Dependencies
Transportation Infrastructure – Transit Hubs (2) – 16 th ave and Uxbridge Dr	and) Transportation Consultant (D A Watt)	Complete Streets – Joe Olson	Mode prioritization			
	Transportation – 6 groups	Chief Development Planner (Mark)	Terms of reference for analysis (Kerensa)	Configuration of transportation infrastructure – traffic control	Recommendation from TLT (interchange v intersection decision)	Approval by CPC??
	Network Planning Solutions	Lead Planner (Fiona)	Design Standards (CPAG)	Approved TIA		Municipal Reserve disposition decision
	Transit Roads Operations	CPAG Transportation Generalist Marty Richardson	Transit requirements	Developer obligations	CPAG makes recommendation on Land Use, Disposition, Outline Plan and DP	Subdivision/future subdivision
	TI	TDS Senior Specialist (Kerensa)	- Pedestrian demand			
	TDS	CPAG Urban Development Generalist – Dino Di Tosto	- Regional			
	Transportation Leadership Team (TLT)	Urban Development Coordinator - Ed Lem	- NAC			
	Land Use Planning & Policy	Project Manager, Crowchild	- MAC/Foothills campus/University	Agreed transit hub proposals included in overall site masterplan, outline plan, land use and development permit	CPAG recommendation goes to CPC ->CPC is decision maker for Outline plan and DP	Transit facility
	- Established Community Planning	Functional Study – Julie	CTP			
	- Citywide Planning & Design	Project Manager, 16 th Ave	MDP			
	Applicant – Architect (Ziedler and) Transportation Consultant (D A Watt)	Functional Study – Viola	CTP			
	Corporate Properties CPAG	Transit Planner – Jen	Hospital's future master plan - Desire line will inform Foothills Campus master plan involvement			
	Development Building Approvals	TLT – GM, Directors (Transit, Roads, Planning, TI)	Mobility needs			
	Fire	Stephen Wheeler ** Law	Cycling demand/needs			
	Urban Development – Infrastructure Development section	Fire – Ivy Campbell*	Framework for growth and change			
		Applicant – Architect (Ziedler and) Transportation Consultant (D A Watt)	Mode prioritization			
Transportation Infrastructure – Uxbridge & 29 th St (roundabout)	Transportation – 6 groups	TDS Senior Specialist (Kerensa)	Terms of reference for analysis (Kerensa)	Configuration of transportation infrastructure – traffic control	Recommendation from TLT	Approval by CPAG /TLT
	Network Planning Solutions	CPAG Transportation Generalist Marty Richardson	Design Standards (CPAG)	Approved TIA	CPAG makes recommendation on Land Use, Disposition, Outline Plan and DP	CPC??
	Transit Roads Operations		Transit requirements	Developer obligations		
	TI		Pedestrian demand	City obligations		
	TDS	Transportation Engineer,	- Regional	Agreed roundabout proposals included in overall site masterplan,		
			- NAC			

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High Level City Review/Decision Groupings	Groups Involved	Roles within each group	Inputs	Outputs	Decision Making role(s)/mechanisms	Dependencies
	Transportation Leadership Team (TLT)	Solutions – Nicole Transit Planner – Jen	MAC/Foothills campus/University	outline plan, land use and development permit	CPAG recommendation goes to CPC ->CPC is decision maker for Outline plan and DP	
	Land Use Planning & Policy - Established Community Planning - Citywide Planning & Design - Subdivision Planning	Transportation Roads - Greg Iwaskow Senior Engineering Specialist Roads – Rob Talarico TI Specialist ** TLT – GM, Directors (Transit, Roads, Planning, TI)	CTP MDP Hospital's future master plan - Desire line will inform Foothills Campus master plan involvement Mobility needs Cycling demand/needs Framework for growth and change Mode prioritization Mobility assessment plan			
	Applicant – Architect (Ziedler and) Transportation Consultant (D A Watt)	Complete Streets – Joe Olson				
	Corporate Properties CPAG Development Building Approvals Fire Urban Development – Infrastructure Development section					
Lane (convert to roadway)	Transportation – 6 groups Network Planning Solutions Transit Roads Operations TI TDS Transportation Leadership Team (TLT) Land Use Planning & Policy - Established Community Planning - Citywide Planning & Design	Chief Development Planner (Mark) Lead Planner (Fiona) CPAG Transportation Generalist Marty Richardson TDS Senior Specialist (Kerensa) CPAG Urban Development Generalist – Dino Di Tosto Urban Development Coordinator - Ed Lem Project Manager, Crowchild Functional Study – Julie Project Manager, 16 th Ave Functional Study – Viola Transit Planner – Jen	Terms of reference for analysis (Kerensa) Design Standards (CPAG) Land ownership Opportunities to improve/upgrade laneways Transit requirements Pedestrian demand - Regional - NAC - MAC/Foothills campus/University	Configuration of transportation infrastructure – traffic control Approved TIA Developer obligations City obligations Agreed laneway proposals included in overall site masterplan, outline plan, land use and development permit	Recommendation from TLT (Interchange v intersection decision) CPAG makes recommendation on Land Use, Disposition, Outline Plan and DP CPAG recommendation goes to CPC ->CPC is decision maker for Outline plan and DP	Approval by CPC? Municipal Reserve disposition decision Subdivision/future subdivision – land can be taken for roadway? If not subdivision, roll into land deal with MR? Transit facility JUCC

High Level City Review/Decision Groupings	Groups involved	Roles within each group	Inputs	Outputs	Decision Making role(s)/mechanisms	Dependencies
	- Subdivision Planning Applicant – Architect (Ziedler and) Transportation Consultant (D A Watt) Corporate Properties? Law CPAG Development Planning Fire Urban Development – Infrastructure Development section	TLT – GM, Directors (Transit, Roads, Planning, TI) Stephen Wheeler** Law Fire – Ivy Campbell* Sarah Quayle – Corporate Properties* Denise Jakal – Law* Applicant – Architect (Ziedler and) Transportation Consultant (D A Watt)	CTP MDP Hospital's future master plan - Desire line will inform Foothills Campus master plan involvement Mobility needs Cycling demand/needs Framework for growth and change Mode prioritization Mobility assessment plan			
Right in right out	Transportation – 6 groups Network Planning Solutions Transit Roads Operations TI TDS Transportation Leadership Team (TLT) Land Use Planning & Policy - Established Community Planning - Citywide Planning & Design Applicant (DA Watt) Corporate Properties CPAG Development Planning Urban Development – Infrastructure Development section	Chief Development Planner (Mark) Lead Planner (Fiona) CPAG Transportation Generalist Marty/Richardson TDS Senior Specialist (Kerensa) CPAG Urban Development Generalist – Dino Di Tosto Urban Development Coordinator - Ed Lem Transit Planner – Jen TLT – GM, Directors (Transit, Roads, Planning, TI) Applicant – Architect (Ziedler and) Transportation Consultant (D A Watt)	Terms of reference for analysis (Kerensa) Design Standards (CPAG) Transit requirements Pedestrian demand - Regional - NAC - MAC/Foothills campus/University CTP MDP Hospital's future master plan - Desire line will inform Foothills Campus master plan involvement Mobility needs Cycling demand/needs Framework for growth and change Mode prioritization Mobility assessment plan	Configuration of transportation Infrastructure – traffic control Issue included in Scoping of TIA Developer obligations City obligations Agreed right in, right out proposals included in overall site masterplan, outline plan, land use and development permit	Recommendation from TLT if required CPAG makes recommendation on Land Use, Disposition, Outline Plan and DP CPAG recommendation goes to CPC ->CPC is decision maker for Outline plan and DP	Approval by CPC?? Municipal Reserve disposition decision Subdivision/future subdivision Transit facility

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High Level City Review/Decision Groupings	Groups Involved	Roles within each group	Inputs	Outputs	Decision Making role(s)/mechanisms	Dependencies
Land exchange <ul style="list-style-type: none">- Plan of survey- Exchange of land or money (acquisition of reserve for 16th Avenue)- New location for park- Subdivision- Land use- Pedestrian connection (JUCC criteria reference)	Transportation – 6 groups Network Planning Solutions Transit Roads Operations TI TDS JUCC Law Applicant - Architect (Ziedler and) Transportation Consultant (D A Watt) Corporate Properties CPAG Parks Development Building Approvals Land Use Planning & Policy - Established Community Planning - Citywide Planning & Design - Subdivision Planning Council? Land and Asset committee – TBD based on threshold of value of land exchange Site Planning Team (sub of JUCC) Water resources (if public road) Shallow Utilities (if public road) Roads (if public road)	Senior Planner Subdivision Services (Shawn) Planner 2 Subdivision Services (Kim) Senior Planner PI (Jules) Senior Planner Policy (Brian Green) Chief Development Planner (Mark) Lead Planner (Fiona) CPAG Transportation Generalist Marty Richardson TDS Senior Specialist (Keirensa) CPAG Urban Development Generalist – Dino Di Tosto CPAG Parks Generalist – Sara Hbeichi CPAG Parks Coordinator – Keath Parker Urban Development Coordinator - Ed Lem Sarah Quayle – Corporate Properties* Denise Jakal – Law* Vivian Barr – Senior Planning Tech JUCC – Scott Lockwood (chair) Project Manager, Crowchild Functional Study – Julie Project Manager, 16 th Ave Functional Study – Viola Transportation Engineer, Solutions – Nicole Transit Planner – Jen Senior Engineering Specialist Roads – Rob Talarico TI Specialist ** Stephen Wheeler ** Law Water Resources – Dwayne Giesbrecht ULA – Fabian Snyders SPT – chair?? (Scott Lockwood) Applicant	Transportation Infrastructure requirements <ul style="list-style-type: none">- transit hub- pedestrian overpass- 16th ave configuration- Cycling requirements Parks Planning: Concept plan for redeploing the lands (parks) Parks assessment of the replacement of open space (MR) Design of park space Design of reserve in master plan JUCC approval of design (in principle minutes) Urban Development: Placement of public park is an important issue. If the park is land locked it would require public Roads to access it. This would initiate approval from, Roads, Water Resources, ULA. A Development Agreement may also be required.	Agreed replacement park/plaza included overall site masterplan, outline plan, land use and development permit Approval of site masterplan Draft outline plan Outline plan approved Land use application approved Development permit approved Recommendation report by CPAG to CPC -> Council Agreement re: Parks – maintenance by developer (higher standard of development) Transaction: Negotiation process: <ul style="list-style-type: none">- Valuation- Proposal JUCC approval of disposition of reserve (minutes) Disposition of reserve requirement (public hearing process) Plan of survey (incl. road right of way, consolidation etc) Land exchange approval and agreement to include park design** - see Dependencies	Keath and Sarah – design of park/plaza Land and Asset committee->Council (on land exchange approval) or through delegated authority through Brad (if remnant) CPC recommendation for outline plan approval and land use, disposition of reserve Council approves Land Use, removal of MR and re-designation Disposition of reserve requirement (public hearing process)	Transportation outcome re: interchange v. intersection Threshold to go to land committee (above \$1M?) Public access Roads Functionality of proposed public space <ul style="list-style-type: none">- Optimization of community reserve – community asset- Private space instead of public Mixed use, residential component to development If park design is captured with land exchange approval and agreement then there is greater control of park design requirements

High Level City Review/Decision Groupings	Groups Involved	Roles within each group	Inputs	Outputs	Decision Making role(s)/mechanisms	Dependencies
Quality urban design to achieve a quality development <ul style="list-style-type: none">- Parks- Massing of buildings- Overall site concept masterplan<ul style="list-style-type: none">o Accesso Useso Layouto Scaleo Landscapingo Design	Development Building Approvals (Fiona, Jules, Mark) Land Use Planning & Policy <ul style="list-style-type: none">- Established Community Planning- Citywide Planning & Design- Subdivision Planning Transportation Planning Parks (Sarah Hbeichi) Transit Planning (Jen Mazer) Urban Development Applicant - Architect (Ziedler and) Transportation Consultant (D A Watt)	Afram – Urban Design - LUPP Senior Planner Subdivision Services (Shawn) Planner 2 Subdivision Services (Kim) Senior Planner PI (Jules) Senior Planner Policy (Brian Green) Chief Development Planner (Mark) Lead Planner (Fiona) CPAG Transportation Generalist Marty Richardson TDS Senior Specialist (Kerensa) CPAG Urban Development Generalist – Dino Di Tosto CPAG Parks Generalist – Sara Hbeichi CPAG Parks Coordinator – Keath Parker Urban Development Coordinator – Ed Lem	Input by departments/applicant into the overall site concept master plan to create a high quality high density mixed use development	Street cross-sections for public realm and within the development - street lighting, ped features, landscaping, art, street furniture, building layout (footprint) Design Statement completed Agreed urban design outputs included overall site masterplan, outline plan, land use and development permit	Masterplanning workshop with City departments/CA Outline Plan review Land Use Application review (if required) DP Review Urban Design Review Panel (UDRP) Calgary Planning Commission	How to achieve quality urban design while still trying to satisfy department standards. Need for senior mgt team to reconcile differences.

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Subdivision <ul style="list-style-type: none">- Bare land?- Strata- Strata servicing- Code Issues (Alberta code)	Transportation – 6 groups Network Planning Solutions Transit Roads Operations TI TDS Land Use Planning & Policy <ul style="list-style-type: none">- Established Community Planning- Citywide Planning & Design- Subdivision Planning Applicant - Architect (Ziedler and) Transportation Consultant (D A Watt)	Afrah – Urban Design - LUPP Senior Planner Subdivision Services (Shawn) Planner 2 Subdivision Services (Kim) Senior Planner PJ (Jules) Senior Planner Policy (Brian Green) Chief Development Planner (Mark) Lead Planner (Fiona) CPAG Transportation Generalist Marty Richardson TDS Senior Specialist (Kerensa) CPAG Urban Development Generalist – Dino Di Tosto CPAG Parks Generalist – Sara Hbeichi CPAG Parks Coordinator – Keath Parker Urban Development Coordinator - Ed Lem Applicant - Architect (Ziedler and) Transportation Consultant (D A Watt)				

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High Level City Review/Decision Groupings	Groups involved	Roles within each group	Inputs	Outputs	Decision Making role(s)/mechanisms	Dependencies
Environmental sustainability	Office of Sustainability	Sustainability - Rebecca Newlove (OoS)	Inputs to achieve environmental sustainability best practice.	Completed sustainability checklist.	Outline plan review,	
	Development Building Approvals (Jules, Fiona, Mark)	Justin Pockaar (DBA)	LEED ND certification?	Agreed sustainable design features included overall site masterplan, outline plan, land use and development permit	Masterplanning workshop with City departments/CA	
	Transportation Planning	Afrah – Urban Design - LUFP Senior Planner Subdivision Services (Shawn)	Sustainability checklist requirement of SSCAP		DP review	
	Land Use Planning & Policy	Planner 2 Subdivision Services (Kim)			UDRP	
	Applicant - Architect (Ziedler and) Transportation Consultant (D A Watt)	Senior Planner PI (Jules) Senior Planner Policy (Brian Green) Chief Development Planner (Mark) Lead Planner (Fiona) CPAG Transportation Generalist Marty Richardson TDS Senior Specialist (Kerensa) CPAG Urban Development Generalist – Dino Di Tosto CPAG Parks Generalist –Sara Hbeichi CPAG Parks Coordinator – Keath Parker Urban Development Coordinator - Ed Lem			CPC	

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DP	CPAG Generalists – Jules, Marty, Dino, Sarah H	Assessment of Development Permit applications				
	CPAG Specialists – TBC by individual generalists	As required, input into DP assessment				
	LUPP – Brian Green	Circulation referee for Planning to provide detailed policy review				
	Urban Design	Circulation referee for Planning to provide detailed Urban Design review and assessment				
	CPTED	Circulation referee for Planning to provide advice on crime prevention matters				
	UDRP CPC Applicant - Architect (Ziedler and) Transportation Consultant (D A Watt)	Advisory capacity to CPC to provide Urban Design comments Determining Authority				

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High Level City Review/Decision Groupings	Groups involved	Roles within each group	Inputs	Outputs	Decision Making role(s)/mechanisms	Dependencies
Public Consultation	South Shaganappi Area Strategic Planning Group	Senior Planner Subdivision Services (Shawn) Planner 2 Subdivision Services (Kim)	Attendance at CA workshops/open houses Project website	Agreed Communication strategy Agreed CA issues and concerns included overall site masterplan, outline plan, land use and development permit		
	South Shaganappi Area Development Council	Senior Planner PI (Jules) Senior Planner Policy (Brian Green)				
	University Height CA	Chief Development Planner (Mark)				
	Ward Alderman	Lead Planner (Fiona)				
	Land Use planning & policy (Brian Green)					
	Development Building Approvals					
	Transportation Planning					
	Applicant - Architect (Ziedler and) Transportation Consultant (D A Watt)					
Phasing						
Other						

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